

December 2014 Cover story. The interview......1, 2 "Seb Group has a retail network of 1,057 stores in 43 countries". By Géraud d'Adhemar, Retail Director at Seb Group. Retail Expert......3 How to recruit the best international retail executives. **Europe**......4, 5 Hungary. Foreign retailers under threat from a proposed new bill. German Aldi, soon in China? - France. Commercial catering is still under pressure. - Obi and Adeo swallow rivals Baumax in the D.I.Y market. Clothing. Primark's European expansion fuels growth. - In short: JD Sports returns to core business... Metro AG closed in Greece... Roberto Cavalli is still looking for a buyer... Russian consumption collapses... Tim Hortons takeover moves forward. - Home Depot reports a steady sales growth. - The U.S.A aims to attract more Chinese visitors. - In short: Uber is competing convenience stores... McDonald's U.S. sales decline... Pao de Acucar aims to double Assaï store network in Brazil..KFC opened in Bolivia... Africa. Middle East 7.8 South Africa. Steinhoff expands from furniture to fashion retail. Auchan will land in Tadjikistan. - Ikea to make inroads in Morocco and in South Korea. Kazakhstan attracts international retailers. In short: Sony is opening a submarine store in Dubai... Qatar opens a all-women shopping centre... French budget retailer Tati opens in Dubai... **Asia**......9 - What strategy for Tesco in Asia? - Burger King. No-beef restaurant for an Indian debut. - In short: India to become the world's largest cotton producer? Decathlon wants to expand in Western China... Japan postpones VAT increase... 2014 comparison overview of European purchasing powers. - Russia's shopping centres race to 2nd place after France. People12 Costco's co-founder passed away... A new Head of Finance at Darty... A new CEO

at Big C Thailand...Marks & Spencer will host a new CFO in 2015...

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